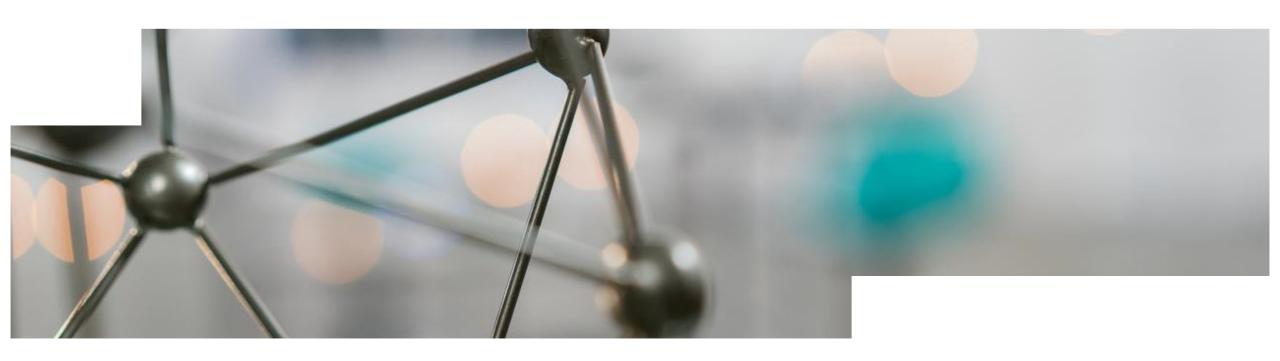
Enterprise Executive Perspectives: What Users Need Most From NaaS Solution Providers





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Cerberus Capital Management, Senior Advisor



What's on a CDIO's Mind?

Radhika Venkatraman

Strategic Advisor, Board Member, Investor

Chair and CEO – Live Earth

10/3/2023

Global Exec: Background Spanning Technology, Telecom, Media, and Finance

CTO Forum – Forum of 100+ Technology members - Advisory Board Member

Telecom

CIO - Verizon

Financial Services

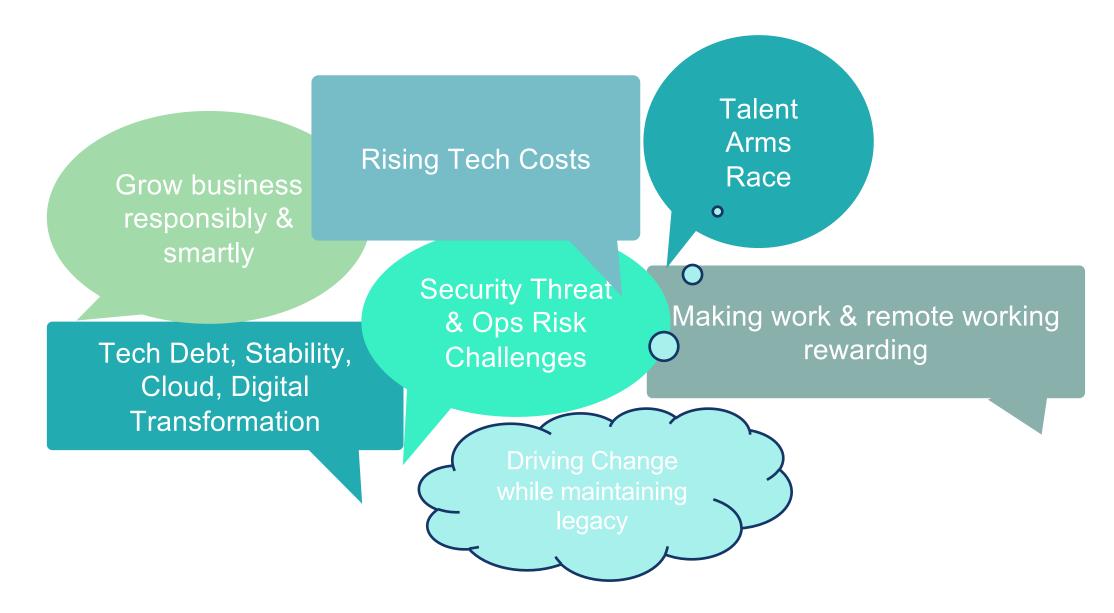
CTIO/CDO – Credit Suisse

VC/PE

Insight Partners, Apollo, Cerberus

TM Forum – Global body consists of 900+ members from Telecom, Tech, and Media - Board Member

Current CDIO Challenges as Technology Trends Shift



Major technology trends that are shaping digital transformation

Advanced-Data Analytics

- o Gen AI, Inference Chipsets
- o Al/ML, Natural Language Processing
- Data as an Asset, Machine Vision

Cloud

- Cloud Computing
- Agile, DevSecOps

Next Generation Computing

- Quantum Computing, Ambient Computing
- Metaverse

Platform Business Models

- API-enabled ecosystems
- Open Banking, Blurring of industry boundaries

Distributed Ledger Technology

- o Blockchain, DAOs
- o Web 3.0

Cybersecurity

- Zero-trust security
- Advanced Identity Management

Future of Connectivity

- 5G
- Internet of Things (IoT)

Future of Process Automation

- 4D Printing, Digital Twin
- Industrial Internet of Things (IoT)

Key PILLARS of a Data & Tech Strategy

Must Be Customer Centric, Innovative, Efficient, Resilient, and Nimble

PILLAR 1	PILLAR 2	PILLAR 3	PILLAR 4	PILLAR 5
Business Aligned Value Creation	Fit-for-Future Architecture & Data	Activate Strategic Partnerships	ROI-driven delivery models	Talent, culture & ways of working
A. Alignment with top business priorities to ensure value creation	A. Reuse of code, platforms, ecosystems, widely used API and Microservices	A. Accelerate business priority with strong firm-wide collaboration, driving partners, regulators, and investors	A. Prioritize and invest in high-yielding ROI initiatives	A. Start-up culture with global collaboration, diversity, and inclusion at the core
B. Innovate and cocreate in partnership with business to address client needs	B. Prioritize optimizing the entire value chain	B. Effective Build vs. Buy externally vs. Reuse internally decisions	B. Execute consistent and frictionless delivery approaches with empowerment and accountability	B. Agile engineering approach with 'automate everything mindset'.
C. Customer centric holistic delivery model and mindset	C. Relentless focus on architecture simplification and underlying data	C. Experiment and Ideate with thought leaders	C. Lightweight oversight of delivery with end-to-end ROI understanding and	C. Invest in people to build modern technologists and leaders that translate

Challenges in Executing the Strategy

- Launching Digital Platforms needs deep business & client understanding, besides extensive change management
- F2B Data Architectures are very complex, and most infrastructure is old and laden with technical debt
- Build vs. Buy is a significant cultural shift and needs sustained investments and partnerships
- ROI is never clearly understood before the start of a project, and instrumentation and capture of benefits are not deeply rooted in the minds of business
- Creating full-stack teams and a culture of innovation is challenging in large organizations and needs tremendous energy, enthusiasm, and patience
- Now imagine introducing GenAl in this ecosystem...

The emergence of GenAl is changing the landscape

- Every company is considering adapting GenAl; some are in POC mode, and a few have applications in production
- The emergence of data as a protected asset is growing, and companies are hesitant to move it out of their security perimeter
- Emergence of large-scale implementations using VPC
- For applications hosted in clouds, an inference may need to happen at the edge for mission-critical apps
- The cost of inference is very high, and the price of training models is also high
- Supply chain challenges creating chip shortfall
- Talent Shortages and Massive Challenges with Enterprise Change Management
- We also need to consider compliance, legal, and ethical frameworks

What does this mean for companies focused on offering NaaS?

- Can Network partner with inference chip manufacturers to embed AI inference at the network edge?
- If data is within the security perimeter, how can Network and Hyperscalers partner in new ways?
- Can the cloud become an extension of Edge for GenAl?
- How can the Network play a creative role in enabling new GenAl-enabled HW?

Can NaaS be used to enable multimodal LLM?

Thank you!

